

# WORDS TO DEEDS

CHANGING THE  
PARADIGM FOR  
CRIMINAL JUSTICE  
AND MENTAL HEALTH



A PROJECT OF THE FORENSIC MENTAL HEALTH ASSOCIATION OF CALIFORNIA

## Words to Deeds VIII

Wednesday, November 12, 2014

California State Association of Counties  
Conference Center  
1020 11<sup>th</sup> Street  
Sacramento



*Produced in coordination with our Supporting Partners*



# WORDS TO DEEDS

CHANGING THE  
PARADIGM FOR  
CRIMINAL JUSTICE  
AND MENTAL HEALTH



A PROJECT OF THE FORENSIC MENTAL HEALTH ASSOCIATION OF CALIFORNIA

## ABOUT WORDS TO DEEDS

Since 2003, Words to Deeds has provided a unique forum that has evolved into a standard best practice for creating a true shift in the paradigm between criminal justice and mental health by fostering successful and ongoing collaboration among courts, criminal justice agencies, mental health professions, and governmental and nongovernmental agencies.

### **Mission**

The leaders in criminal justice and mental health participating in this effort strive to end the criminalization of individuals with mental illness by supporting proven strategies that promote early intervention, access to effective treatments, a planned re-entry and the preservation of public safety.

### **Vision**

A true shift in the paradigm between criminal justice and mental health will embody an effective jail diversion system that fosters a successful and ongoing exchange of information among courts, criminal justice agencies, mental health professions, governmental agencies, and nongovernmental organizations, to achieve a substantial positive change in the way individuals with mental illness are treated within our communities.

### **Words to Deeds Leadership Group**

Sharon Aungst – Partnership for Community Excellence, California Forward  
Bill Brown – Santa Barbara County Sheriff-Coroner  
Kathleen Connolly Lacey – UCSF/Citywide Case Management  
Carmen Green – California State Sheriffs' Association  
Elizabeth Howard Espinosa – California State Association of Counties  
Elaine Linn – Elaine Linn Creative Strategies  
Rosemary Lamb McCool – Chief Probation Officers of California  
Dave Meyer, Esq. – Institute of Psychiatry, Law & Behavioral Sciences, USC Keck School of Medicine  
Karen Moen – Judicial Council of California, Administrative Office of the Courts  
Megan Robison – California State Sheriffs' Association  
Patricia Ryan – California Mental Health Directors Association (retired)  
Kevin Smith – Orange County Health Care Agency, Behavioral Health Care Services  
Jolena Voorhis – Urban Counties Caucus  
Kit Wall – Kit Wall Productions  
Charlie Walters – Law Enforcement Consultant  
Molly Willenbring – Forensic Mental Health Association of California

For more information about Words to Deeds, please log onto [www.fmhac.net/W2D.html](http://www.fmhac.net/W2D.html).





## AGENDA

**10:00 a.m.**

### **Welcome**

Munir Sewani, PhD – President, Forensic Mental Health Association of California  
Steve Moore – Sheriff-Coroner, San Joaquin County; Treasurer, California State Sheriffs' Association  
Richard Forster – Supervisor, Amador County; 2<sup>nd</sup> Vice President, California State Association of Counties

### **Introduction**

Kit Wall – Policy Consultant, Kit Wall Productions

**10:30 a.m.**

### **Judicial Leadership in California**

The Honorable Richard J. Loftus – Judge, Santa Clara County; Chair, Judicial Council's Mental Health Issues Implementation Task Force

**10:55 a.m.**

### **Opportunities for Judicial Leadership and Collaboration**

The Honorable Steven Leifman – Judge, Miami-Dade County, Florida; Council of State Governments, Judges' Leadership Initiative

**11:25 a.m.**

### **Statewide Perspective: Realignment & Recovery**

*A Panel Discussion moderated by Judge Steven Leifman*

#### Panelists:

- Karen Baylor – Deputy Director, California Department of Health Care Services Mental Health and Substance Use Disorder Services
- Bill Brown – Sheriff-Coroner, Santa Barbara County; Commissioner, California Mental Health Services Oversight and Accountability Commission
- Diane Cummins – Special Advisor to the Governor, State and Local Realignment, California Department of Finance

**12:30 p.m.**

### **Working Lunch**

*Please refer to the breakout session guide on the back of your program*

**1:15 p.m.**

### **Local Collaboration and Innovation**

*Introductory comments provided by Kathleen Howard – Executive Director, California Board of State and Community Corrections*

**Michael Kennedy** – Director, Sonoma County Behavioral Health Division

**Lisa Rodriguez** – Deputy District Attorney, San Diego County

**2:30 p.m.**

### **Moving from Words to Deeds: Roundtable Discussions**

*Introductory comments provided by Tricia Rosenbaum – Executive Director, Nonprofit Resource Center Sacramento*

The following “table topics” will be featured during each of two, 30-minute roundtable sessions

- Leveraging funding for maximum benefit – Tables 1 and 2
- Opportunities to manage overall health costs under the Affordable Care Act – Tables 3 and 4
- Creative use of data – Tables 5 and 6
- Developing a collaborative plan – Tables 7 and 8

**3:50 p.m.**

### **Closing Remarks**

**4:00 p.m.**

### **Words to Deeds VIII Paradigm Awards and Reception**

# WORDS TO DEEDS

CHANGING THE  
PARADIGM FOR  
CRIMINAL JUSTICE  
AND MENTAL HEALTH



A PROJECT OF THE FORENSIC MENTAL HEALTH ASSOCIATION OF CALIFORNIA

## BREAKOUT SESSIONS

### Moving from Words to Deeds

Words to Deeds convenes key decision makers to facilitate discussions resulting in the development of collaborative strategies that reduce incarceration of individuals with mental illness. Participants share experiences and best practices to solve challenges and stimulate the creation of viable strategies that will ultimately break the cycle of arrest and re-arrest of people with mental illness.

#### I. Lunchtime Table Discussions – Realignment and Recovery

*This session is designed to generate a dialogue about specific strategies for collaboration in which your organization can engage to facilitate improved implementation of jail diversion and recovery programs under Realignment.*

##### Goals for this session:

1. Identify new opportunities for interagency and interdisciplinary collaboration around recovery.
2. Develop strategies to advance new collaborations.

##### Discuss

- Brainstorm a list of 5 challenges facing organizations working to improve recovery under Realignment.
- Identify one specific challenge for the focus of this discussion.

##### Consider

- Which agencies, disciplines, or organizations should be approached to participate in developing new strategies to address recovery under Realignment?
- What resources are needed to engage these agencies, disciplines, or organizations?

#### II. Afternoon Roundtable Discussions

*This session will comprise 2, 30-minute small group discussions on a variety of topics. The format is designed to facilitate interdisciplinary brainstorming on individual and collaborative opportunities to reduce incarceration of people with mental illness.*

**Goal for this session:** Connect with a diverse and large number of organizations to expand available resources for program and systems change.

*Eight Roundtables are offered (each topic at 2 separate tables). Please select the topics of most interest to you, and plan to attend two different Roundtables.*

- **Leveraging funding for maximum benefit – Tables 1 and 2**
- **Opportunities to manage overall health costs under the Affordable Care Act – Tables 3 and 4**
- **Creative use of data – Tables 5 and 6**
- **Developing a collaborative plan – Tables 7 and 8**

*A discussion guide on each topic will be provided to the Roundtable facilitator.*



## ABOUT THE SPEAKERS

### **KAREN BAYLOR**

Karen Baylor was appointed as the Deputy Director of Mental Health and Substance Abuse Use Disorders for the Department of Health Care Services in 2013. Previously, she worked as Behavioral Health Administrator for the County of San Luis Obispo, and during her time there, she served as President of the California Mental Health Directors Association and as a Board Officer for the California Mental Health Services Authority. Prior to that, she worked with nonprofit organizations providing children's mental health services. Karen has a Ph.D. in Clinical Psychology and is a Licensed Marriage and Family Therapist.

### **BILL BROWN**

Bill Brown was elected as Sheriff and Coroner for Santa Barbara County in 2006. Previously, he served as Chief of Police for the City of Lompoc, and Chief of Police for the City of Moscow, Idaho. He was a Police Officer, Supervisor and Manager for the City of Inglewood Police Department, and a police officer for the City of Pacifica. Prior to his law enforcement career, Sheriff Brown served as a paramedic and emergency medical technician in the Los Angeles area. Sheriff Brown holds a Master's Degree in Public Administration from the University of Southern California and is a graduate of the FBI National Academy and the Delinquency Control Institute. He serves on the State of California's Mental Health Services Oversight and Accountability Commission, and is Secretary of the California State Sheriffs' Association.

### **DIANE CUMMINS**

Diane Cummins currently serves as Special Advisor to the Governor on State-Local Realignment Issues. Prior to her retirement in December 2008, she was the Chief Fiscal Policy Advisor to the President Pro Tem of the State Senate, a position she held since January, 1999. Previously, Diane was the Chief Deputy Director for Budgets in the Department of Finance. As part of her 21-year career in the Department of Finance, Diane held numerous positions and specialized in local government and health and human services issues. She was the key Department of Finance staff person on the 1991 Realignment, the 1997 assumption of state trial court funding, and the 1997 welfare reform effort that resulted in the CalWORKs program.

### **RICHARD FORSTER**

Richard Forster is the District 2 Amador County Supervisor and currently serves as Second Vice President of the California State Association of Counties (CSAC). He sits on CSAC's Board of Directors and has been actively involved in policy development in a range of areas. Born in South Laguna, California, Supervisor Forster has resided in Amador County since 1975 and is a proud fifth generation Californian. He graduated from Lone High School and the University of California, Davis, with a degree in Agricultural & Managerial Economics. Supervisor Forster previously served on the Amador Water Agency Board of Directors, the Amador County Fair Board, and the Lone Planning Commission. He is a member of the Native Sons of the Golden West in Lone, the Preston Castle Foundation, the Rotary of Lone, and the Sutter Amador Hospital Foundation Board. Supervisor Forster was first elected to Amador County Board of Supervisors in 2000 and has served continuously since that time.

### **KATHLEEN (Katie) HOWARD**

Katie Howard was appointed by Governor Brown as the Executive Director of the Board of State and Community Corrections (BSCC) in 2013. After completing an M.A. in Public Policy at UC Berkeley, she began a career with the Judicial Council of California where she served as Director of the Office of Governmental Affairs from 2004-2007. Katie had extensive involvement in the legislative and budgetary changes that affected the court system, including improved county programs and policies. In 2011, Katie was appointed by the State Senate to the California Unemployment Insurance Appeals Board. In that quasi-judicial role, she reviewed thousands of appeals in unemployment and disability cases. Katie is responsible for leading the BSCC's Corrections Planning and Programs; Facilities Standards Operations; County Facilities Construction; Standards and Training for Corrections; and Administration, Research, and Program Support.

### **MIKE KENNEDY**

Mike Kennedy serves as Director of Behavioral Health Services in Sonoma County, which includes both Mental Health and Substance Use Abuse Services. He has managed mental health services for forensic outpatient community-based treatment programs for misdemeanants and felons; mental health services for in-custody inmates; and youth and family treatment services. In addition to developing a collaborative model with many of the health centers, Mike played an integral part in developing Crisis Intervention Training; and led the community planning process for the Mental Health Services Act. Mike also implemented field-based teams to respond to mental health crisis calls with law enforcement, and to provide crisis services for students in local high schools and colleges. Before coming to Sonoma County, Mike worked in San Francisco for 21 years: 8 years with severely emotionally disturbed children and 13 years developing and managing services for homeless youth and young adults at the Larkin Street Youth Center. Mike holds an M.S. in Clinical Psychology and is a Licensed Marriage and Family Therapist.

### **HON. STEVEN LEIFMAN**

Judge Steven Leifman is an Associate Administrative Judge for the Miami-Dade County Court, and a nationally known advocate for people with mental illnesses. Judge Leifman currently serves as Chairman of the Florida Supreme Court Task Force on Substance Abuse and Mental Health. From 2007-2010 he served as Special Advisor to the Florida Chief Justice of the Supreme Court on Criminal Justice and Mental Health issues charged with bringing together key state policy makers to help identify and recommend ways to improve Florida's response to people with mental illnesses involved in the criminal justice system. Featured on NBC and CNN, Judge Leifman helped spearhead the 11th Judicial Circuit Criminal Mental Health Project which has been recognized as a model of excellence and received the National GAINS Center 2008 Impact Award. Judge Leifman has been appointed to numerous local, state and national initiatives, including the Council of State Governments Judges' Criminal Justice/Mental Health Leadership Initiative and the Miami-Dade County Mayor's Task Force on Mental Health. He is Past Chairman of the Board of Directors of Florida Partners in Crisis, Inc.

**HON. RICHARD J. LOFTUS, JR.**

Judge Richard J. Loftus, Jr. is Chair of the Mental Health Issues Implementation Task Force and was a member of the Task Force on Criminal Justice Collaboration on Mental Health Issues. He is the Past Presiding Judge of the Superior Court of Santa Clara County, where he was appointed in 1998, and has served in both the civil and criminal courts. Judge Loftus was Supervising Judge of the Family Court and Supervising and Presiding Judge of the Juvenile Court. While in Juvenile Court, he presided over the first Juvenile Mental Health Court and has promoted the establishment of such courts throughout the nation. He has served on numerous Judicial Council committees including: Vice-Chair of the Presiding Judges Advisory Committee, Working Group on Criminal Justice Realignment, Judicial Branch Leadership Budget Group, AB 1208 Ad Hoc Legislative Committee, Judicial Recruitment and Retention Working Group, and CJER faculty. He received his Bachelors and Masters Degrees from the University of Detroit and his J.D. from the University of Michigan.

**STEVE MOORE**

Steve Moore was first elected Sheriff-Coroner for San Joaquin County in 2006 after more than 20 years of experience in law enforcement. Sheriff Moore began his law enforcement career at the Oxnard Police Department in 1978 and later joined the San Joaquin County Sheriff's Office where he has commanded every major division since. Sheriff Moore has served on the California Council for Interstate Adult Supervision and the California Department of Boating and Waterways Commission. He currently serves as Treasurer of the California State Sheriffs' Association. Sheriff Moore holds a B.S. in Criminology Law Enforcement from California State University, Fresno, and a single-subject teaching credential. He is also a graduate of the FBI National Academy (185<sup>th</sup> Session) in Quantico, Virginia.

**LISA RODRIGUEZ**

Lisa Rodriguez is a San Diego County Deputy District Attorney, and is currently the Chief of the Case Issuance, Extraditions, Lifer, Realignment and Collaborative Courts Division. Prior to joining the District Attorney's Office in 1998, Lisa was a Deputy City Attorney at the San Diego City Attorney's office. She has trained members of her own office, the Bench, and the Defense Bar, as well as outside agencies, including the American Bar Association and California District Attorneys Association, on a variety of sentencing and reentry related topics. Lisa worked on the design and implementation of San Diego's SB 618 Prisoner Reentry Program, Local Reentry Program, Reentry Court, Mandatory Supervision Court, and Veterans Court. She is one of California's law enforcement authorities on AB 109, the Criminal Justice Realignment Act, and has educated agencies throughout the state regarding its legal impact. Lisa graduated from the University of California, San Diego with a B.A. in Communications, and earned her J.D. from the University of San Diego, School of Law. She received an LL.M. in Prosecutorial Science from Chapman University School of Law.

**TRICIA ROSENBAUM**

Tricia Rosenbaum is Executive Director of the Nonprofit Resource Center in Sacramento. She joined the Center in 2012 as Program Manager and is now leading the organization utilizing her strengths in organization development, client listening, relationship management and execution of strategic initiatives. Tricia's experience includes more than 22 years in operations, program management, and consulting in the private sector, and more than a decade of nonprofit volunteer leadership experience. Tricia serves on the Board of Directors for Big Brothers Big Sisters of Greater Sacramento, and on the Leadership Council of United Way's Women In Philanthropy. She holds a B.A. in Advertising/Marketing from UNC-Chapel Hill and an MBA from Wake Forest University.

**MUNIR SEWANI**

Munir A. Sewani, Ph.D., is a Consulting Psychologist for the Forensic Conditional Release Program (CONREP) of California, where he provides clinical consultation and administrative support to outpatient CONREP programs primarily in Southern California. Previously, Dr. Sewani worked as Forensic Coordinator of San Bernardino/Riverside CONREP for 17 years, and for 20 years as a clinician and supervisor for San Bernardino County Behavioral Health's inpatient psychiatric unit. He briefly worked at the California Department of Corrections and Rehabilitation and Patton State Hospital before taking his current position with the Department of State Hospitals in December 2010. Dr. Sewani has served on the Forensic Mental Health Association of California's Board of Directors since 2005.

**KIT WALL**

Promoting everything from policy reform issues, nonprofit organizations, and political campaigns to rock shows and media events, Kit Wall uses her repertoire of organizational/communication skills for policy consultation, writing, production, and management. Her promotion and publicity experience includes such wide-ranging fields as professional sports, entertainment, commercial real estate, and government affairs. Since 1987, Kit has focused on government relations and public policy, managing coalition and grassroots efforts as well as legislative and ballot initiatives, and candidate campaigns. In 2001, while working for Eli Lilly and Company, she embarked on efforts in jail diversion specialization across the U.S., initiating the Words to Deeds concept, which has developed into the existing interdisciplinary leadership forum, Words to Deeds VIII.

# WORDS TO DEEDS

CHANGING THE  
PARADIGM FOR  
CRIMINAL JUSTICE  
AND MENTAL HEALTH



A PROJECT OF THE FORENSIC MENTAL HEALTH ASSOCIATION OF CALIFORNIA

## Words to Deeds VIII: The Paradigm Awards

Wednesday, November 12, 2014

*Recognizing leaders in criminal justice and mental health who champion efforts to end criminalization of individuals with mental illness by supporting proven strategies that promote early intervention, access to effective treatments, a planned re-entry, and the preservation of public safety.*

### **Introduction**

**David Meyer, Esq.**

Research Scholar, Institute of Psychiatry, Law and Behavioral Sciences, USC Keck School of Medicine

### **Awards Presentations**

#### **COUNTY CHAMPION**

**Susan Adams – Marin County Supervisor**

*Presented by Elizabeth Howard Espinosa – California State Association of Counties*

#### **BEHAVIORAL HEALTH CHAMPION**

**Mark Refowitz – Director, Orange County Health Care Agency**

*Presented by Patricia Ryan – California Mental Health Directors Association (Retired)*

#### **LAW ENFORCEMENT CHAMPION**

**Norm Hurst – Deputy Chief, San Bernardino County Sheriff's Department (Retired)**

*Presented by Steve Moore – San Joaquin County Sheriff-Coroner*

#### **CRIMINAL JUSTICE CHAMPION**

**Lisa Rodriguez – San Diego County Deputy District Attorney**

*Presented by David Meyer – USC Keck School of Medicine*

#### **PREMIER SPONSOR**

Elite Sponsor



Supporting Partners



Allied Sponsors



# WORDS TO DEEDS

CHANGING THE  
PARADIGM FOR  
CRIMINAL JUSTICE  
AND MENTAL HEALTH



A PROJECT OF THE FORENSIC MENTAL HEALTH ASSOCIATION OF CALIFORNIA

## PARADIGM AWARD RECIPIENTS

### January 2013

#### **COMMUNITY CHAMPION**

**Tona Wakefield, Bringing Our Community Home,  
Santa Barbara**

*Presented by Santa Barbara Sheriff-Coroner Bill Brown*

#### **JUDICIAL CHAMPION**

**Judge Stephen Manley, Santa Clara Superior Court**

*Presented by Sharon Aungst, Partnership for Community  
Excellence, California Forward*

#### **LAW ENFORCEMENT CHAMPION**

**Los Angeles County Sheriff Lee Baca**

*Presented by David Meyer, Esq., Institute of Psychiatry,  
Law and Behavioral Sciences, USC Keck School of  
Medicine*

#### **COUNTY CHAMPION**

**Jennifer Johnson, San Francisco County  
Deputy Public Defender**

*Presented by David Meyer, Esq.*

#### **STATE CHAMPION**

**Senate President pro Tempore Darrell Steinberg**

*Presented by Patricia Ryan, California Mental Health  
Directors Association (Retired)*

#### **LIFETIME ACHIEVEMENT**

**Helen M. Thomson, Yolo County Board of Supervisors  
and Assembly District 8 Representative (Retired)**

*Presented by Yolo County Supervisor Mike McGowan*

### November 2013

#### **COMMUNITY CHAMPION**

**Mark Gale, California Treatment Advocacy Coalition,  
Los Angeles**

*Presented by Sharon Aungst, Partnership for Community  
Excellence, California Forward*

#### **COUNTY CHAMPION**

**Scott MacDonald, Santa Cruz County Probation Chief**

*Presented by San Diego County Probation Chief  
Mack Jenkins*

#### **LAW ENFORCEMENT CHAMPION**

**Former San Benito County Sheriff Curtis J. Hill**

*Presented by Stanislaus County Sheriff Adam  
Christianson*

#### **LIFETIME ACHIEVEMENT**

**David Meyer, Esq., Research Scholar, Institute of  
Psychiatry, Law and Behavioral Sciences,  
USC Keck School of Medicine**

*Presented by Patricia Ryan, California Mental Health  
Directors Association (Retired)*

